



university of
 groningen

campus fryslân

Annual report 2021



open academic community – since 1614



Content

Foreword	4
Academic teaching	6
Bachelor of Science	6
University College Fryslân/Global Responsibility & Leadership	6
Data Science & Society	7
Master of Science	7
Sustainable Entrepreneurship	7
Voice Technology	9
Cultural Geography: Tourism, Geography & Planning	9
Cultural Geography: Climate Adaptation Governance	9
Academic research	10
Graduate School	10
New PhD students	10
PhDs	11
Research Institute	11
Project portfolio	11
Centre for Sustainable Entrepreneurship	12
Data Research Centre	12
Cyan Centre on Climate Change Adaptation	12
Centre for Internationalisation of Education	13
Academic climate	15
Public events	15
Contact with stakeholders	16
Business operations and consultative participation	18
Faculty Council	19
UG/CF Advisory Board	20

Foreword

The year 2021 saw one highlight after another. No fewer than three new disciplines were added to the teaching portfolio of Campus Fryslân: MSc Voice Technology, the degree programme in Cultural Geography with the track Tourism, Geography & Planning and the specialization in Climate Adaptation Governance. Almost 360 students are currently following a degree programme at the Beurs location.

A memorable moment occurred in November 2021, when the Bachelor's degree programme in Global Responsibility & Leadership of University College Fryslân was awarded the 2022 Top Degree Programme predicate by the editors of the Keuzegids. This programme has been recognized as a top degree programme ever since its starting year, and this year it was even proclaimed to be the best of all the academic Bachelor's degree programmes in the Netherlands that were assessed. In terms of teaching, 2021 was concluded with a positive NVAO recommendation for the start of the Bachelor's degree programme in Data Science & Society.

The Graduate School grew to 47 PhD students in 2021. In the area of research, top-level achievements were made by both young and experienced researchers. Prof. Anne Beaulieu was appointed to the chair in Knowledge Infrastructures.

In September, former Secretary-General of the United Nations Ban Ki-moon and other international dignitaries visited Campus Fryslân to share expertise in the field of climate adaptation. This special visit attracted a lot of attention and was attended, inter alia, by member of the Executive Council of the Province of Fryslân Sietske Poepjes, Mayor of Leeuwarden Sybrand Buma, and Jouke de Vries and Cisca Wijmenga of the Board of the University of Groningen.

In 2021, BBO (Engbert Boneschansker) investigated the impact of Campus Fryslân in the region and concluded that the Faculty makes a solid and consistent contribution to the regional aims and knowledge infrastructure in the Province of Friesland.

We therefore proudly look back on a year in which staff and students made great efforts for the close-knit Campus Fryslân community and in which, together with many local, regional, national, and international partners, we worked with great devotion on providing high-quality academic teaching and research in the province of Friesland. And all of this was done despite the coronavirus pandemic and the ensuing challenges.



Prof. Andrej Zwitter
Dean



Piet Bouma
Managing Director



Academic teaching

As a consequence of the ongoing global coronavirus pandemic and the lockdown announced by the Dutch government, all teaching took place online between January and April 2021. The Campus Fryslân staff returned to organizing teaching on location as soon as the measures allowed for this, and despite all the organizational challenges involved, they succeeded in doing so while maintaining the required 1.5 metre social distancing.

From the very first day of the pandemic, all staff members were fully committed to the students, their learning process, and their wellbeing, even though they were faced with great challenges themselves. The students themselves also made every effort to make the best of the situation and to make sure that all Campus Fryslân students would get through it as best as possible. In April, we were delighted to be able to welcome the students back to the Beurs building and started offering hybrid classes, taught both on location and online, to enable everyone to participate in the best possible way.

Bachelor of Science

In addition to its own Bachelor's degree programme in Global Responsibility & Leadership, as well as a second Bachelor's degree programme currently under development, Data Science & Society, Campus Fryslân also offers accommodation to the first year of the Law degree programme of the Faculty of Law. The latter is becoming increasingly popular thanks to its new location in the Beurs building: it has grown from 28 students in 2018 to 49 students in 2021.



'Campus Fryslân has a tight community of like-minded people who all have a shared passion for the environment and social equality.'

- Alina -

In September 2021, 75 new students started the degree programme. These students came from the Netherlands, Germany, Spain, Denmark, Poland, France, Estonia, Finland, Italy, Slovakia, Belgium, Botswana, Turkey, Lebanon, the United Kingdom, Japan, the United States, and Canada. They spent the first year living together on the Kanaalstraat in Leeuwarden, which proved to be very valuable, especially during the pandemic.



'Since I have been studying here, my interest in the Sustainable Development Goals has increased tremendously. Thanks to the international community, I am learning about different perspectives. Also, I have made friends beyond national borders.'

- Sakura -

University College Fryslân/Global Responsibility & Leadership

The 2020-2021 academic year was concluded on a festive note with the graduation ceremony for the first cohort of Global Responsibility & Leadership students of University College Fryslân, which is part of the Campus Fryslân faculty. In 2018, this passionate group of students opted for a new degree programme that enabled them to study global challenges and search for local solutions. The knowledge and skills that our students acquire are recognized at both national and international levels. For example, students made contributions to the 26th United Nations *Climate Change Conference* in Glasgow.

In November, the BSc in Global Responsibility & Leadership was once again rewarded the Top Degree Programme predicate by the editors of the Keuzegids – just like every year since its starting year. The University College Fryslân degree programme has been in the top three right from the start. However, this year it was not only proclaimed the best of all University College degree programmes, but the best academic Bachelor's degree programme of the entire Netherlands!



Data Science & Society

In November 2021, Campus Fryslân received a positive recommendation from the NVAO (Accreditation Organisation of the Netherlands and Flanders) for the introduction of the Bachelor's degree programme in Data Science & Society. Students have been able to register for this new interdisciplinary degree programme, which uses data science to explain and solve societal issues, since mid-March 2022.



'This Bachelor's degree programme covers fields such as programming, statistics, AI/machine learning, and big data, and also discusses the social, philosophical, and administrative perspectives on data. Once you've graduated, you can work anywhere in the world!'

- Student assistant Maya -

Master of Science

The University of Groningen/Campus Fryslân offers four Master's degree programmes::

- Sustainable Entrepreneurship (2018)
- Voice Technology (2021)
- Cultural Geography, Tourism, Geography & Planning (2021, track)
- Cultural Geography, Climate Adaptation Governance (2021, specialization)

In addition, we host the LLM degree programme in Governance and Law in Digital Society of the Faculty of Law and the MA in Multilingualism of the Faculty of Arts.



'During my studies I learned to tackle complex problems. These skills come in handy during my current position, for example when I have to lead different projects'

Leander (alumnus of Sustainable Entrepreneurship)

Sustainable Entrepreneurship

The MSc in Sustainable Entrepreneurship started in 2018 and welcomed 32 new students in the 2021-2022 academic year. The students have a lot of interaction with the field and they train their skills in various ways, for example in the Sustainable Start-Up Academy. In 2021, a variant of this Academy was developed, in which students of Sustainable Entrepreneurship work on business cases in teams together with PhD students from Wetsus, the European centre of excellence for sustainable water technology.



'Students will have several opportunities to work on local issues from their international background.'

- Julia -

Graduates from universities of applied sciences can be admitted to the Master's degree programme upon completion of the 'hbo preparation course', which helps them to make the transition as smooth as possible. Experience has shown that these students successfully start and complete the Master's phase. In 2021, 15 students participated in the preparation course.



Voice Technology

The MSc in Voice Technology was accredited in January 2021, after which the programme could start recruiting students. The programme managed to recruit 22 students in this short recruitment period – registration closed on 1 May. The degree programme in Voice Technology attracts students from both the linguistics domain and more technical fields such as artificial intelligence and computing science. It is therefore a challenging programme, because students from different backgrounds have to achieve the same learning outcomes.



'During the first block, each week we had a new person, usually from the industry, coming and talking to us about their applications and how we can use our knowledge to create solutions. You are exposed to so many topics you can later choose to go more in depth with. But it is also a great networking opportunity.'

- Spyretta -

Cultural Geography: Climate Adaptation Governance

In addition to the Tourism, Geography & Planning track, students can also opt for the specialization in Climate Adaptation Governance. This new specialization was developed in 2021 in consultation with the Faculty of Spatial Sciences and with prominent partners such as the United Nations Climate Center on Adaptation. The former Secretary-General Ban Ki-moon honoured the Faculty with a visit in September. Thirteen students chose the new specialization, which we will be allowed to call a 'track' from 2022-2023..



'After my bachelor I really wanted to have a feeling of agency, bringing my share to solve the global problem. This master suits me perfectly! I believe that social perspectives are just as important as technical solutions'

- Julia -

Cultural Geography: Tourism, Geography & Planning

The MSc in Cultural Geography was offered by the Faculty of Spatial Sciences until the end of the 2020-2021 academic year. However, the Tourism, Geography & Planning track was already part of Campus Fryslân. Campus Fryslân officially took over the entire degree programme at the start of 2021-2022. Eight students registered for the Tourism, Geography & Planning track..



'I am happy that the Master's is more focused on the relationship between places and people because I have always found it fascinating!'

- Tijmen -

Academic research

The academic research conducted at the University of Groningen/Campus Fryslân is organized in a Graduate School for PhD students and a Research Institute for academic staff. Research is related to themes that are important to the region and also relevant at national and international levels.

Graduate School

The Graduate School of Campus Fryslân is an international community with PhD students from 18 different countries. In 2021, the number of PhD students was expanded to 47, including 11 external PhD students. The following table provides an overview of PhD students per research domain:

Research themes	Number of PhDs
Global and Local Governance	11
Governance and Innovation	5
Sustainable Entrepreneurship in a Circular Economy	7
Language, Technology and Culture	4
Sustainable Health	9
Knowledge Infrastructures	4
Centre for Internationalization of Education	7

New PhD students

Ten new PhD programmes started in 2021:

- *Global & Local Governance*: Germain Abdul-Rahman, Lijie Dong, Ingrid Jansen, Anna Mikhaylovskaya and Junyu Zhang.
- *Sustainable Entrepreneurship in a Circular Economy*: Geesje Duursma.
- *Language, Technology & Culture*: Xiyuan Gao.
- *Sustainable Health*: Hamed Seddighi and Vasco Ferreira.
- *Knowledge Infrastructures*: Farzaneh Taksibi.



'I am happy and thankful that I am doing a PhD at Campus Fryslân. The University is filled with smart and diverse researchers I can learn from. Doing a PhD has taught me how to work in a structured way, overcome setbacks and foster my problem-solving skills. Additionally, the Graduate School provides courses that helped me gain a better understanding of the techniques required to do academic research and my supervisors have given me invaluable guidance and support that is keeping me even more motivated to continue with my research'

- Germain Abdul-Rahman -

PhDs

In 2021, four PhD students of the Campus Fryslân faculty successfully completed their PhD theses:

- Margo Enthoven, *Unpacking opportunity recognition for sustainable entrepreneurship*, 18 March 2021.
- Hendrik Thelken, *Thinking Apart and Together: the role of cognition in managing multiple goals in sustainable enterprises*, 28 August 2021.
- Vasilisa Verkhodanova, *More than words: Recognizing speech of people with Parkinson's disease*, 4 November 2021.
- Jesse van Amelsvoort, *A Europe of connections: post-national worlds in contemporary minority literature*, 18 November 2021.

In addition, two former University Campus Fryslân PhD students completed their PhD's in 2021::

- Susana Figueroa Lozano, *Modulating the immune system and intestinal barrier integrity with functional oligosaccharides*, 2 February 2021, University of Groningen, Faculty of Science and Engineering.
- Anne Merkuur, *Changes in modern Frisian verbal inflection*, 18 October 2021, University of Amsterdam.

Research Institute

The Campus Fryslân Research Institute monitors the development of research fields, the research and data management policy of the Faculty, and internal/external research evaluations. UG/ Campus Fryslân has four research centres that conduct research: the Centre for Sustainable Entrepreneurship, the Data Research Centre, the Cyan Centre on Climate Change Adaptation, and the Centre for Internationalisation of Education.

Project portfolio

On 31 December 2021, Campus Fryslân had a project portfolio with a budget of €2.9 million. These projects are conducted by academics affiliated with the research themes, often in collaboration with relevant organizations and/or research partners.

Project name	Budget CF	Status
Elkien	€ 392.875	Completed
VENI v/d Berg	€ 88.200	Active
EU H2020 RISE Marie Curie COLING	€ 157.500	Active
H2020 Cutting Crime Impact	€ 274.578	Completed
Interreg ProWad Link	€ 238.750	Active
ECR CREDS: Sustainable Entrepreneurship at the Grid Edge	€ 40.000	Active
Erasmus+ Teaching Entrepreneurship for Sustainability	€ 58.985	Active
Erasmus+: Modernising European Legal Education (MELE)	€ 56.501	Active
NWO Smiles	€ 123.849	Active
NWO CAN-DO-IT	€ 25.000	Completed
Province of Fryslân: (internationalization of education in Friesland	€ 29.948	Active
Ministry of the Interior and Kingdom Relations: regional collaboration and administrative ecosystems	€ 53.800	Active
Ministry of Agriculture, Nature, and Food Quality: regional dimension of social unease	€ 100.000	Completed
Zon MW: Gezonder Oud Oost healthy ageing for east-Leeuwarden	€ 10.836	Active
LIFE IP Bird Watch	€ 885.854	Active
Orange Knowledge Programme	€ 311.825	Active
Ministry of Education Culture, and Science: Virtual international collaboration projects	€ 23.550	Active
The Northern Netherlands deserve a circular economy)	€ 24.478	Active

Centre for Sustainable Entrepreneurship

The Centre for Sustainable Entrepreneurship (CSE) looks back on 2021 with pride and satisfaction. Despite the limitations caused by the pandemic, much new knowledge of and experience with sustainable entrepreneurship and circular economy was once again gained. Students of Sustainable Entrepreneurship participated in over 30 projects, for example in the fields of the clothing industry, recycling, tourism, mobility, energy systems, and culture. They wrote Master's theses for 21 different organizations, and four students started their own businesses based on insights that they acquired while writing their thesis.

In 2021, two PhD students successfully defended their research. Researchers from the CSE published many articles and started various new research projects on the theme of sustainability. Attention was also paid to life-long development. In addition to a lecture on sustainable business models for almost 200 entrepreneurs, a four-part masterclass entitled 'Successful entrepreneurship in a circular economy' was organized for 19 participants.

Data Research Centre

The Data Research Centre (DRC) works in an interdisciplinary way and combines expertise in the field of data science with critical insights in the fields of society and technology.

In 2021, the DRC successfully continued its research programme and made important contributions to themes such as data and privacy, online identity, crime, big data regulation, infrastructure for sustainability, and the consequences of software development, and supplied data to help achieve the *Sustainable Development Goals*.

The mid-term evaluation of the Orange Knowledge Programme on Cybersecurity, a collaboration between the Campus Fryslân Data Research Centre and the Center for Digital Society of the University of Gadjah Mada, Indonesia, took place in July. This positive evaluation offers good opportunities for jointly organizing a PhD programme.

The DRC is closely involved in technological innovations in higher education and regularly makes contributions at local, national, and international levels. Within Campus Fryslân, members of the DRC contributed to the development of the Bachelor's degree programme in Data Science & Society, which is led by Dr Oskar Gstrein. In addition, a contribution was made to the Minor in Data Wise, in which 45 students participated.

The DRC attaches great value to contact with stakeholders. For example, together with NHL Stenden University of Applied Sciences, it organized an international conference on Data and Public Order, which was attended by 350 participants, including representatives of municipalities and the national police. In addition, the members made contributions to various podcasts, such as the Campus Fryslân podcast 'Global Cast', and public lectures.

In 2021, Prof. Anne Beaulieu was appointed to the Aletta Jacobs Chair in *Knowledge Infrastructures*. Her book *Data Science and Society: A Critical Introduction* was published in 2021 (by Sage).



'Creating better knowledge infrastructures helps us to tackle urgent problems, such as climate change and loss of biodiversity. This is a team effort, in which various different types of expertise and experience will have to be combined. If we make sure that people collaborate properly and understand where we come from, we will be able to create more relevant and useful knowledge'

- Prof. Anne Beaulieu -

Cyan Centre on Climate Change Adaptation

The Cyan Centre on Climate Change Adaptation (C4A) was established in 2020. C4A aims to strengthen the teaching and research activities conducted in several research domains within the faculty, in particular the domain of Governance. The Centre conducts interdisciplinary research in the field of climate adaptation in collaboration with the regional, national, and international partners.

The following research and other projects were carried out in 2021:

- *Project Afsluitdijk* and other projects in the field of climate adaptation in collaboration with regional parties. (Innovatie Platform Fryslân, Province of Fryslân)
- RuiKwa-LAB: *Ruimtelijke KwaLiteit in wAterveiligheidsBeheer* (spatial quality in water safety management). (UG, WUR, water boards, consultancies)
- *Water as Leverage for urban climate resilience in coastal areas*. (UG, Netherlands Enterprise Agency)
- *Water sensitive governance in Indonesian cities: The cases of Bandung, Semarang, Medan and Makassar*. (UG)
- *Metamorphic climate change adaptation: How collaboration between governmental and civil society stakeholders could lead to more transformational climate change adaptation*. (UG, Hanze UAS)

- *Spatial designers as boundary spanners in transformations to a sustainable development.* (NWO SURF research project)
- *Planning for inclusive flood resilience in Southeast Asia: A critical perspective on policy translation, institutional capacity building and transformation.* (UG)

Centre for Internationalisation of Education

The Centre for Internationalisation of Education (CIE) is a partnership between NHL Stenden University of Applied Sciences and Campus Fryslân. In 2021, seminars could unfortunately not be held on location as a consequence of the coronavirus pandemic. An online seminar was organized instead.

The CIE's first PhD student, Grada Okken, successfully completed her programme in 2021. Her thesis is entitled 'Beyond the welcome-back party. The long-term impact of study abroad on teacher behaviour'. This PhD thesis, as well as the work of other PhD students, indicates a broader perspective, in which internationalization in education is regarded as merely one of the sources of diversity. This may offer opportunities for acquiring the skills and attitudes that are needed to achieve intercultural contact by organizing a wider range of activities, including working in an interdisciplinary way. PhD students at the CIE are supervised by teams from different faculties.

In 2021, the CIE worked on the following projects::

- *Inventory of internationalization in all education sectors and the business world in Friesland (commissioned by the Province and conducted in collaboration with Nuffic)*
- *Important factors of the dynamics of international collaborative learning groups* (W. Li)
- *The role of perceived cultural distance and cultural intelligence on international students' adjustment* (E. Malay)
- *Factors that shape the international student experience* (R. Merola)
- *Exploration of the concept of diversity in the context of education* (G. Okken)
- *The gap between reflection and intercultural competence development* (I. Pleschberger)
- *Studies about global citizenship education in study abroad* (N. Evers)
- *Professional development requirements for lecturers who wish to leverage students' cultural diversity in inclusive, purposeful international classrooms* (M. Ambagts)
- *The impact of disciplinary affiliation on the internationalisation of teaching and learning* (P. Eftekhari)
- *Innovations in education in Latin America to offer global learning opportunities* (K. Henao)
- *Tensions in internationalising the curriculum explained from the perspective of change management* (F. van den Hende)
- *Development of social and cultural capital gained through higher education abroad* (H. Terry)





Academic climate

The University of Fryslân attaches great value to organizing activities that promote the academic climate in Leeuwarden. In Campus Fryslân's vision, children should be progressively introduced to academia, starting from an early age. By promoting Leeuwarden as a city of knowledge and study, strengthening the academic climate will contribute to its appeal and reputation. The Municipality of Leeuwarden is supporting the reinforcement of the academic climate with a subsidy that can be used to organize activities.

Public events

In 2021, we presented a varied range of events, both on location and online. We have noticed that the reach of online activities is much bigger and that they attract a different audience, from far beyond the provincial borders. As a result, the number of participants in activities increased from 2,000 in 2020 to 3,600 in 2021.

The following activities were organized in 2021:

- Campus College, lectures by Campus Fryslân academics
- Global Cast, a podcast made by Campus Fryslân academics
- Campus Fryslân Experience, in which secondary school pupils follow a lecture and a seminar
- Weekend van de Wetenschap [science weekend]: an afternoon filled with academic activities for young and old
- A web class, in which secondary school pupils study online for four weeks
- Studium Generale Leeuwarden podcast
- Studium Generale Leeuwarden quiz
- Studium Generale lectures

We organize Studium Generale Leeuwarden (SGL) in collaboration with our partners Tresoar and NHL Stenden University of Applied Sciences. This network organization has its own website, which also lists activities from other organizations in order to help promote the entire range of informative lectures to a wide audience.

In 2021, UG/Campus Fryslân also organized the Campus Fryslân Science Prize for talented young academics. Dr Mirjam Günther-van der Meij (NHL Stenden University of Applied Sciences) won the 2021 Campus Fryslân Science Prize for her innovative research into good language teaching in classes where different languages are increasingly spoken. Dr Joëlle Swart (University of Groningen) was awarded second prize for her research on changing news usage, media wisdom, and digital literacy, and third prize went to Dr Ronald Plantinga (Fryske Akademy) for his PhD research on transitions in the dairy sector in Friesland.

'The CF Experience has given our pupils a good idea of academic teaching and of what they are working towards. This helps to improve their motivation for the Mariënborg Academie. A number of pupils have become very enthusiastic about the degree programmes at Campus Fryslân and will apply for a programme here. Several former pupils have already been spotted too, and they indicate that they are very happy to be studying at this location. As far as we are concerned, this is therefore the beginning of more collaboration between secondary and academic education in the city of Leeuwarden, with the aim of offering a platform to all the talented young academics we get to teach.'

- teacher of the CSG Comenius
Mariënborg Academie -

Contact with stakeholders

A good academic climate, in our opinion, is defined by positive interaction with the public. This also includes interaction with a variety of collaboration partners. Local, regional, national, and international partners in teaching and research are of immense value to Campus Fryslân. We therefore invest a lot of time in entering long-term relationships and collaborating on themes that are important to the province and are also relevant at national and global levels.

We do this, for example, via Living Labs and final-year projects in which young talented academics can show what they have to offer. Students work together with various organizations, including:

- Buurvrouw & Buurvrouw
- Municipality of Leeuwarden
- € Global Centre On Adaptation
- House of Design
- Province of Fryslân
- BugelHajema
- Ekwadraat
- Association of Frisian bird observatories
- Holwerd aan Zee
- JGM
- Wadden Islands audit committee
- Solarfields
- The Alliance of Child protection in Humanitarian action
- Amnesty International
- Fryslân District Water Board
- Frisian Social Planning Office
- De Pleats
- Deloitte
- KLM
- VanHulley
- Neutra.ECO
- MHC Mobility
- Datamaran
- Syklus BV

'Three Living Lab students conducted research on the situation of LGBTQI+ refugees and asylum permit holders on the request of Amnesty Friesland. Based on their findings, the students designed a board game that will contribute to increasing knowledge about and understanding of the situation that LGBTQI+ refugees are in. Amnesty's guest lecturers will use this board game at schools across the country, and we will offer it to volunteer organizations that work with refugees..'

- Amnesty International -

Organizations from various countries have expressed interest in the interdisciplinary research and innovative teaching conducted at Campus Fryslân. For example, Prof. Masaharu Nomachi, director of the Osaka University European Center for Academic Initiatives, visited the faculty to explore the possibilities of collaboration in the field of research. In addition, Campus Fryslân and Prof. Amelia Hadfield together explored the possibilities of joining the University Global Partnership Network. Prof. Stephan Buse of the Hamburg University of Technology expressed his interest in adding the Campus Fryslân MSc degree programme in Sustainable Entrepreneurship to the teaching portfolio of their degree programme in Global Technology and Innovation Management & Entrepreneurship, thus enabling students to gain a double degree.

The first meeting of the Frisian alumni chapter of the University of Groningen was held at De Pleats (Burgum) on 13 October. During this event, Prof. Andrej Zwitter, Dean of the Campus Fryslân faculty, headed a panel discussion with University of Groningen Rector Magnificus Prof. Cisca Wijmenga, writer Maarten Huygen, and the Frisian entrepreneur and hospitality economist Geesje Duursma about the emancipation of women. The evening was opened by the Mayor of Leeuwarden, Sybrand Buma. The Frisian alumni chapter intends to organize an event for Frisian alumni every six months.

'Frisian alumni' in this context means all graduates from the University of Groningen who currently live in the province of Friesland. Needless to say, the Faculty also has its own alumni, both within the Netherlands and abroad, with whom we maintain contact in various different ways.



Business operations and consultative participation

In 2021, 37.0 FTE on average were deployed to establish UG/Campus Fryslân, including 20.8 FTE in academic staff and 16.2 FTE in support staff.

The academic staff is partly financed from the former UCF project Flankerend beleid Graduate school (continued by UG/CF) and partly via other revenue from direct and indirect government funding as well as contract research. The majority of the costs, however, is covered by the provincial long-term grant for 2016-

2023 for the Opbouw Campus Fryslân project. Staff for facility services/communication/events is partly funded from the Bevordering Academisch klimaat project, which is subsidized by the Municipality of Leeuwarden.

In 2021, UG/Campus Fryslân appointed the following staff members:

Name	Function
Loonen, Maarten Dr	Lecturer
Feron, Sarah Dr	Assistant Professor of Earth and Environmental Sciences
Muldoon, Meghan Dr	Assistant Professor of Sustainable Tourism
McKeown, Maeve Dr	Assistant Professor of Political Science
McDermott, Ronan Dr	Assistant Professor of Climate Adaptation Governance
Gul, Pelin Dr	Assistant Professor of Social Psychology
Griend, Hadassa van de	Content Marketer
Verkhodanova, Vass Dr	Assistant Professor of Voice Technology
Verkhodanova, Vass Dr	Teacher of Language and Communication
Hartman, Stefan Dr	Teacher of Cultural Geography, Sustainable Tourism track (seconded)
Tomassini, Lucia Dr	Teacher of Global Responsibility & Leadership (seconded)
Kedari, Vijaya Dr	Teacher of Economics & Statistics
Walsh, Sinead	UCF Recruitment and Admissions Officer
Roggeri, Alessia	Education Administration Officer
Nayak, Shekhar Dr	Assistant Professor of Voice Technology
Garzon-Lopez, Carol Dr	Assistant Professor of Earth and Environmental Sciences
Kharchenko, Svitlana	Recruitment and Marketing Officer
Graaf, Agnes de	Financial Controller (central)
Iemhoff, Marleen	Facilities (central)
Looij, Julia	Board Secretariat intern
Smet, Marieke de	Educational Secretary, Student Service desk and Scheduling
Fletcher, Rachael	Grant Officer/Privacy and Security Coordinator
Gasser, Luis	Front desk (via employment agency)



'I've been working at Campus Fryslân as Grant Officer and P&S Coordinator for five months now. Starting a new job during a pandemic can be difficult, but thanks to the strong sense of community that is fostered here, I never felt isolated or alone in my new role.'

- Rachel Fletcher -

Faculty Council

Consultative participation at Campus Fryslân takes place within the Faculty Council, which consists of six elected members, including three staff members and three students. The Faculty Council regularly meets with the Faculty Board of Campus Fryslân. In addition, Campus Fryslân has a student assessor, who issues advice to the Faculty Board and participates in various meetings within the UG in which the student perspective plays an important role.

Until 1 September 2021, the Faculty Council consisted of the following members:

- Amaranta Luna Arteaga (staff section, Chair)
- Sinead Walsh (student section, Vice-Chair)
- Berfu Ünal (staff section), replaced by Karsten Schulz during her pregnancy leave
- Engeliën Reitsma (staff section)
- Max Eisenbart (student section)
- Lina Al Najjar (student section)
- Lise Beumeler (advisory role for PhD students)

Student assessor:

Hannah Huber

From 1 September 2021:

- Amaranta Luna Arteaga (staff section, Chair)
- Taïs Blauth (student section, Vice-Chair)
- Halim Albakkor (staff section)
- Hannah Huber (student section)
- Silke Huizena (student section)
- Vacancy (staff section)

Student assessor:

Max Eisenbart



'Campus Fryslân is an ecosystem where ideas and people can grow wildly and beautifully, the soil is rich. There is so much abundance of backgrounds, visions, experiences and expertise put together to create systemic change.'

- Amaranta Luna Arteaga -



UG/CF Advisory Board

The Advisory Board met four times in 2021. The Frisian knowledge agenda and its implementation in teaching and research was a recurring item on the agenda. Composition of the Advisory Board:

Name	Organisation
Hessel Bouma	Chair
Sander de Rouwe (part of 2021), Friso Douwstra (successor), Pietie Kloosterman	Province of Fryslân
Friso Douwstra (deel van het jaar 2021), Abel Reitsma (opvolger), Léon Lijzenga (part of 2021), Petra Raaijen (successor), Machteld Seinstra (successor)	Municipality of Leeuwarden
Erica Schaper	NHL Stenden University of Applied Sciences
Jan van Iersel	Van Hall Larenstein University of Applied Sciences
Johannes Boonstra	Wetsus
Christiaan Boerma	MCL
Klaas Deen	Wadden Academy
Kees de Koning	Dairy Campus
Martin Scholten (part of 2021), Arnold Bregt (successor)	WUR
Theo Toonen, Michiel Heldeweg	UTwente
Bert Looper (part of 2021), Rien Vrijenhoek (successor)	Tresoar
Dorothea van der Meulen	Hanze University of Applied Sciences Groningen/Pop Academy Leeuwarden
Willem Smink (part of 2021), Nelleke IJssennagger (successor)	Fryske Akademy
Andrej Zwitter, Piet Bouma, Joop Houtman	UG/Campus Fryslân



‘Campus Fryslân is a young faculty, and this is reflected in how adequately it responds to worldwide developments by offering an attractive range of degree programmes and research. The Advisory Board contributes to the vision of the Faculty to use interdisciplinarity and collaboration with other Northern knowledge institutions to achieve sustainable concepts.’

- Hessel Bouma -



