► All aspects of sustainability interlinked within the University's DNA



PLANET

30% ${\rm CO_2}$ reduction in 2026 (compared to 2019) and the UG ${\rm CO_2}$ neutral in 2035



 Realize an ecologically valuable campus and UG city centre locations by 2026



- ► 15% reduction of the total waste in 2026 compared to 2019
- ► 95% of the total waste will be separated by 2026
- ► All residual waste circular by 2026



► 10% reduction of water use by 2026



Buildings

- ► All newly constructed buildings and alterations in accordance with BENG and BREEAM (ambition)
- All offices (buildings) to energy label C by 2023 and to label A by 2030



- ► Gas-free Zernike by 2026
- ▶ 2% energy saving per year
- ► In 2026 25% energy from own renewable sources (2,5% from solar panels and 22,5% ATES, realized and new)
- ► Implement VSNU Roadmap



- ► Encourage staff to make smart and sustainable choices regarding commuter transport
- ► From 16% CO₂ emissions resulting from air travel in 2019 to 10% in 2026 (30% reduction)
- ► 100% CO₂ compensation for all air travel by 2026
- ► Aim for fossil-free logistics by 2023, zero-emission logistics in 2025



- ▶ 95% of the meat has the Better Life label ☆ ☆ ☆
- ► 60-95% of food offer vegetarian or plant-based ► Interdisciplinary Food Living Lab



PERFORMANCE

More involvement in sustainability from students, staff and external parties



- ► Expand the number of sustainable study options (course units, living labs)
- ► Train the trainers, establish a sustainable teaching course for lecturers
- ► Explore possibilities for sustainability in curricula, together with UG faculties



- ► From 2021, realize 100% sustainable purchasing for 80% of the new European tenders
- ► From 2021, ask about suppliers' sustainable operational management



► Encourage interdisciplinary research on sustainability



- ► Over 100% increase in active participation in 'green initiatives' by students and staff:
- ► 10 Living Lab projects from various faculties every year
- ► 60 student organizations involved in subsidies or Label programmes
- ► 250 active Green Ambassadors



PEOPLE

Sustainable HR policy for a dynamic and vital organization



- ► Staff who are skilled, motivated and fit (physically and mentally)
- ► A culture focused on development among staff and managers



► Encouraging diversity and inclusion within the organization



- ► Establish an internal sustainability communication network (departments and faculties)
- ► Improve and update online information (partly with a view to international rankings)
- ▶ Plan communication campaigns based on scientific insights
- Encourage sustainable behaviour among staff and students and, in doing so, contribute to sustainable ambitions
- ► Communicate more about the Integrated Sustainability programme internally

